Provided by: KURA SUSHI ASIA CO., LTD. Finacial year: Yearly

Unit: NT\$ thousand

| Accounting Title | 2023/12/31 | 2022/12/31 | 2022/01/01 |
|---|------------|------------|------------|
| Balance Sheet | | · | |
| Current assets | | | |
| Cash and cash equivalents | 219,656 | 376,186 | 412,600 |
| Accounts receivable, net | 141,284 | 101,172 | 100,972 |
| Other receivables | 1,132 | 690 | 17,550 |
| Current inventories | 35,282 | 25,965 | 16,082 |
| Prepayments | 31,543 | 21,842 | 26,406 |
| Other current assets | 26,602 | 10,201 | 5,484 |
| Total current assets | 455,499 | 536,056 | 579,094 |
| Non-current assets | | · | • |
| Property, plant and equipment | 1,985,254 | 1,562,475 | 1,276,462 |
| Right-of-use assets | 2,509,536 | 2,043,508 | 1,961,80 |
| Intangible assets | 16,002 | 2,289 | 2,839 |
| Deferred tax assets | 62,434 | 26,290 | 16,879 |
| Other non-current assets | 184,658 | 178,934 | 181,959 |
| Total non-current assets | 4,757,884 | 3,813,496 | 3,439,94 |
| Total assets | 5,213,383 | 4,349,552 | 4,019,039 |
| Current liabilities | | | |
| Current borrowings | 150,000 | 100,000 | 200,000 |
| Accounts payable | 189,286 | 141,522 | 117,099 |
| Other payables | 337,182 | 250,828 | 239,388 |
| Current tax liabilities | 79,540 | 64,316 | 8 |
| Current lease liabilities | 316,648 | 242,314 | 212,694 |
| Other current liabilities | 5,382 | 3,787 | 2,918 |
| Total current liabilities | 1,078,038 | 802,767 | 772,107 |
| Non-current liabilities | | | |
| Non-current provisions | 155,449 | 98,175 | 74,818 |
| Deferred tax liabilities | 27,276 | 17,334 | 13,030 |
| Non-current lease liabilities | 2,190,358 | 1,822,662 | 1,759,05 |
| Other non-current liabilities | 124,082 | 112,708 | 127,55 |
| Total non-current liabilities | 2,497,165 | 2,050,879 | 1,974,45 |
| Total liabilities | 3,575,203 | 2,853,646 | 2,746,562 |
| Equity attributable to owners of parent | | | |
| Share capital | | | |
| Ordinary share | 467,190 | 463,070 | 458,560 |
| Advance receipts for share capital | 0 | 154 | 95 |
| Total Share Capital | 467,190 | 463,224 | 459,51 |
| Capital surplus | | | |
| Total capital surplus | 582,937 | 582,525 | 582,074 |
| Retained earnings | | | |
| Legal reserve | 51,370 | 27,324 | 25,012 |
| Special reserve | 381 | 3 | 4 |
| Unappropriated retained earnings (accumulated deficit) | 541,457 | 423,211 | 205,873 |
| Total retained earnings | 593,208 | 450,538 | 230,88 |
| Other equity interest | | | |
| Total other equity interest | -5,155 | -381 | - |
| Total equity attributable to owners of parent | 1,638,180 | 1,495,906 | 1,272,47 |
| Total equity | 1,638,180 | 1,495,906 | 1,272,47 |
| Total liabilities and equity | 5,213,383 | 4,349,552 | 4,019,03 |
| Equivalent issue shares of advance receipts for ordinary share | 0 | 14,000 | 87,00 |
| Number of shares in entity held by entity and by its subsidiaries | 0 | 0 | |

Provided by: KURA SUSHI ASIA CO., LTD. Finacial year: Yearly

Unit: NT\$ thousand

| Accounting Title | 2023/4th | 2022/4th |
|--|-----------|-----------|
| Income Statement | | |
| Total operating revenue | 5,029,614 | 3,847,885 |
| Total operating costs | 3,025,207 | 2,239,108 |
| Gross profit (loss) from operations | 2,004,407 | 1,608,777 |
| Gross profit (loss) from operations | 2,004,407 | 1,608,777 |
| Operating expenses | | |
| Selling expenses | 1,438,859 | 1,083,632 |
| Administrative expenses | 265,729 | 202,024 |
| Research and development expenses | 1,151 | 638 |
| Impairment loss (impairment gain and reversal of impairment loss) determined in accordance with IFRS 9 | 1 | 4 |
| Total operating expenses | 1,705,740 | 1,286,298 |
| Net operating income (loss) | 298,667 | 322,479 |
| Non-operating income and expenses | | |
| Total interest income | 1,763 | 611 |
| Total other income | 5,306 | 9,087 |
| Other gains and losses, net | 8,293 | 4,175 |
| Finance costs, net | 48,521 | 35,905 |
| Total non-operating income and expenses | -33,159 | -22,032 |
| Profit (loss) from continuing operations before tax | 265,508 | 300,447 |
| Total tax expense (income) | 53,305 | 59,383 |
| Profit (loss) from continuing operations | 212,203 | 241,064 |
| Profit (loss) | 212,203 | 241,064 |
| Other comprehensive income | | |
| Gains (losses) on remeasurements of defined benefit plans | 679 | -751 |
| Income tax related to components of other comprehensive income that will not be reclassified to profit or loss | 136 | -150 |
| Components of other comprehensive income that will not be reclassified to profit or loss | 543 | -601 |
| Exchange differences on translation | -4,774 | -378 |
| Components of other comprehensive income that will be reclassified to profit or loss | -4,774 | -378 |
| Other comprehensive income, net | -4,231 | -979 |
| Total comprehensive income | 207,972 | 240,085 |
| Profit (loss), attributable to: | | |
| Profit (loss), attributable to owners of parent | 212,203 | 241,064 |
| Comprehensive income, attributable to owners of parent | 207,972 | 240,085 |
| Basic earnings per share | | |
| Total basic earnings per share | 4.54 | 5.21 |
| Diluted earnings per share | | |
| Total diluted earnings per share | 4.51 | 5.14 |

Provided by: KURA SUSHI ASIA CO., LTD. Finacial year: Yearly

Unit: NT\$ thousand

| Accounting Title | 2023/4th | 2022/4th |
|--|-----------|----------|
| Statements of Cash Flows | | |
| Cash flows from (used in) operating activities, indirect method | | |
| Profit (loss) from continuing operations before tax | 265,508 | 300,447 |
| Profit (loss) before tax | 265,508 | 300,447 |
| Depreciation expense | 611,744 | 488,469 |
| Amortization expense | 3,927 | 1,897 |
| Expected credit loss (gain) / Provision (reversal of provision) for bad debt expense | 1 | 4 |
| Interest expense | 48,521 | 35,905 |
| Interest income | -1,763 | -611 |
| Loss (gain) on disposal of property, plan and equipment | 3,878 | 102 |
| Impairment loss on non-financial assets | 737 | 5 |
| Unrealized foreign exchange loss (gain) | -21,091 | -20,401 |
| Other adjustments to reconcile profit (loss) | 1,421 | 159 |
| Total adjustments to reconcile profit (loss) | 647,375 | 505,529 |
| Decrease (increase) in accounts receivable | -40,113 | -204 |
| Decrease (increase) in other receivable | -464 | 16,863 |
| Decrease (increase) in inventories | -10,054 | -9,888 |
| Decrease (increase) in prepayments | -9,701 | 4,564 |
| Decrease (increase) in other current assets | -16,401 | -4,717 |
| Total changes in operating assets | -76,733 | 6,618 |
| Increase (decrease) in accounts payable | 47,764 | 24,423 |
| Increase (decrease) in other payable | 164,561 | 21,934 |
| Increase (decrease) in provisions | -1,606 | 0 |
| Increase (decrease) in other current liabilities | 1,595 | 869 |
| Total changes in operating liabilities | 212,314 | 47,226 |
| Total changes in operating assets and liabilities | 135,581 | 53,844 |
| Total adjustments | 782,956 | 559,373 |
| Cash inflow (outflow) generated from operations | 1,048,464 | 859,820 |
| Interest received | 1,766 | 608 |
| Interest paid | -47,743 | -36,552 |
| Income taxes refund (paid) | -64,418 | -32 |
| Net cash flows from (used in) operating activities | 938,069 | 823,844 |
| Cash flows from (used in) investing activities | | <u> </u> |
| Acquisition of property, plant and equipment | -779,736 | -495,720 |
| Proceeds from disposal of property, plant and equipment | 18,039 | 0 |
| Increase in refundable deposits | -18,917 | -7,688 |
| Acquisition of intangible assets | -17,783 | -1,347 |
| Net cash flows from (used in) investing activities | -798,397 | -504,755 |
| Cash flows from (used in) financing activities | | · |
| Increase in short-term loans | 50,000 | 0 |
| Decrease in short-term loans | 0 | -100,000 |
| Payments of lease liabilities | -277,418 | -238,466 |
| Cash dividends paid | -70,076 | -20,814 |
| Proceeds from issuing shares | 4,378 | 4,158 |
| Net cash flows from (used in) financing activities | -293,116 | -355,122 |
| Effect of exchange rate changes on cash and cash equivalents | -3,086 | -381 |
| Net increase (decrease) in cash and cash equivalents | -156,530 | -36,414 |
| Cash and cash equivalents at beginning of period | 376,186 | 412,600 |
| Cash and cash equivalents at end of period | 219,656 | 376,186 |
| Cash and cash equivalents reported in the statement of financial position | 219,656 | 376,186 |